

# organizational project portfolio management a practitioner's guide

[#organizational project portfolio management](#) [#practitioner's guide](#) [#strategic portfolio management](#) [#project governance framework](#) [#PMO best practices](#)

This comprehensive practitioner's guide delves into the essential principles and methodologies of organizational project portfolio management, equipping professionals with actionable strategies to align projects with strategic objectives. It offers practical insights for effective portfolio selection, prioritization, and execution, ensuring optimal resource utilization and enterprise-wide value delivery in today's dynamic business environment.

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## Organizational Project Portfolio Management

Organizational Project Portfolio Management: A Practitioner's Guide offers a generic, practical methodology and tool kit to design, build, and manage a balanced portfolio at any level of the enterprise. These techniques can be used irrespective of business industry, where the portfolio management group is located within the organizational hierarchy, or the type of projects contained. Key Features Discusses how the principles of financial portfolio management are applicable to project portfolios, and outlines the three key steps to achieving a profitable project portfolio: 1) Defining your project investment strategy, 2) Selecting the right projects, and 3) Effectively managing them Presents a model and PPM methodology for a balanced portfolio based on concepts similar to a framework known as the 'balanced scorecard' that allows you to create a balance along any project characteristic such as size, risk, and development time Demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty Explains how to reprioritize projects when resources become limited, utilize key metrics to monitor and manage portfolio performance, and determine whether a project should be continued or terminated Uses a case study to illustrates how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process WAV TM offers downloadable charts for managing resources, discounted cash flow and Monte Carlo simulation spreadsheets, and worksheets for portfolio and project case examples in the book - available from the Web Added Value™ Download Resource Center at [www.jrosspub.com](http://www.jrosspub.com).

## The Handbook of Project Portfolio Management

Managing large and complex organizations; balancing the needs of business-as-usual, new products and services and business change; assuring risk across everything the business does; these are

all core requirements of modern business which are provided by the discipline of portfolio management. The Handbook of Project Portfolio Management is the definitive publication that introduces and describes in detail project portfolio management in today's ever-changing world. The handbook contains the essential knowledge required for managing portfolios of business change with real-life examples that are being used by today's organizations in various industries and environments. The team of expert contributors includes many of the most experienced and highly regarded international writers and practitioners from the global project portfolio management industry, selected to provide the reader with examples, knowledge and the skills required to manage portfolios in any organization. Dennis Lock and Reinhard Wagner's definitive reference on project portfolio management explains: the context and role of the discipline; the practical processes, tools and techniques required for managing portfolios successfully; the capability required and how to develop it. The text also covers the recognized standards as well as emerging issues such as sustainability and environment. Collectively, this is a must-have guide from the leading commentators and practitioners on project portfolio management from across the world.

### Mastering Project, Program, and Portfolio Management

Learn powerful techniques for successfully managing modern projects, programs, and portfolios in any environment, no matter how complex. Mastering Project, Program, and Portfolio Management addresses several make-or-break issues associated with successful project management: organizational structure, linkages between project management and operations, and definitions and interrelationships amongst projects, programs and portfolios. Unlike other books, which address these issues only in passing, this book drills down to offer practical, real-world concepts, in-the-trenches insights, and proven applications. You'll learn how to: Plan projects and strategies to reflect your organization's needs and structures Develop and implement a successful Project Management Office (PMO) Organize projects, programs, and portfolios Systematically maximize the business value of project management This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field.

### Project Portfolio Management Complete Self-Assessment Guide

What threat is Project Portfolio Management addressing? Have the types of risks that may impact Project Portfolio Management been identified and analyzed? What are your current levels and trends in key Project Portfolio Management measures or indicators of product and process performance that are important to and directly serve your customers? Who is responsible for ensuring appropriate resources (time, people and money) are allocated to Project Portfolio Management? What are your key Project Portfolio Management organizational performance measures, including key short and longer-term financial measures? This valuable Project Portfolio Management self-assessment will make you the principal Project Portfolio Management domain specialist by revealing just what you need to know to be fluent and ready for any Project Portfolio Management challenge. How do I reduce the effort in the Project Portfolio Management work to be done to get problems solved? How can I ensure that plans of action include every Project Portfolio Management task and that every Project Portfolio Management outcome is in place? How will I save time investigating strategic and tactical options and ensuring Project Portfolio Management opportunity costs are low? How can I deliver tailored Project Portfolio Management advice instantly with structured going-forward plans? There's no better guide through these mind-expanding questions than acclaimed best-selling author Gerard Blokdyk. Blokdyk ensures all Project Portfolio Management essentials are covered, from every angle: the Project Portfolio Management self-assessment shows succinctly and clearly that what needs to be clarified to organize the business/project activities and processes so that Project Portfolio Management outcomes are achieved. Contains extensive criteria grounded in past and current successful projects and activities by experienced Project Portfolio Management practitioners. Their mastery, combined with the uncommon elegance of the self-assessment, provides its superior value to you in knowing how to ensure the outcome of any efforts in Project Portfolio Management are maximized with professional results. Your purchase includes access details to the Project Portfolio Management self-assessment dashboard

download which gives you your dynamically prioritized projects-ready tool and shows your organization exactly what to do next. Your exclusive instant access details can be found in your book.

### Strategic Project Portfolio Management

Lead change through strategic alignment of project and process performance Practical and filled with expert advice, *Strategic Project Portfolio Management: Enabling a Productive Organization* presents a clear framework for your organization to complete impactful strategic projects. Providing executive-level guidance to build a powerful and efficient process from initial adoption to portfolio alignment, this essential resource contains case studies from small to global multinational organizations, arming you with the insights to ensure your strategic projects are given the resources they need to deliver business impact. This important guide Shows executives how to align their projects and processes with their business strategy for compelling competitive advantage Provides cases from best in class organizations, showing how they were able to achieve results by using processes outlined in the book Reveals how technology is the key to developing new collaborative platforms and innovative work management environments that have not been possible until now Defines a framework for assessing project portfolio management competence within your organization and driving momentum for compelling improvements Explores how to go beyond project portfolio management to a holistic work management system *Strategic Project Portfolio Management: Enabling a Productive Organization* offers the practical recommendations, guidance, and real world insights you need to immediately begin driving better project management strategy.

### Effectiveness in Project Portfolio Management

Join project management researcher-practitioners from Pennsylvania State University and the Stevens Institute of Technology as they go inside five different organizations from across the business spectrum in search of the answers. These dramatically different organizations, which ranged from financial services and telecommunications, to technology and government-based R&D, all shared one thing: the reliance upon effective project portfolio management for their success. In this landmark study, researchers were granted unprecedented access to reams of internal project documentation and hours of one-on-one time with key personnel, from C-Suite and project management executives to front-line staff. This enabled the team to assemble the inside story of how project portfolios were actually managed in each of these organizations, and identify what worked and what didn't. Using this understanding and a comprehensive literature review as a foundation, they created an empirically grounded definition of project portfolio management effectiveness that can be applied to organizations of all kinds. They were then able to identify the five critical process, organizational, and human factors that impact project portfolio management effectiveness and propose common-sense criteria for accurately measuring it.

### Implementing Project Portfolio Management

"The Standard for Portfolio Management - Fourth Edition is a major up- date to the third edition. There are three major changes: 1) The new book is now a principle-based standard in which the applicability has achieved greater universality. 2) The breadth of the new standard is broader, encompassing a portfolio life cycle, aligning with complexity and system theories, portfolio stakeholder management and portfolio value management. 3) The depth has also been increased to include a section on capability and capacity, a major rework on governance management, and significant insights in value management and stakeholder management. As a principle-based standard, the 'how' of portfolio management is largely removed, and thus, even with a significant addition of concepts and practices, the new standard is nearly 20 percent shorter in length than the previous edition. This is a significant trade-off. To address the 'hows,' select members of the core team decided to work together to write this book, *Implementing Project Portfolio Management: A Companion Guide to the Standard for Portfolio Management*"--

### Organizational Project Portfolio Management

"We have implemented the methodology presented in this book, and it's been very helpful to me. The book presents numerous PPM tools for project selection, project ranking, data visualization, etc., and has case study exercises that are highly practical and helpful in illustrating how the methodology and tools presented in the book can be used. It is a valuable tool for implementing portfolio management in any company in any industry!" —Bea Swanepoel, Portfolio Manager, Anglo American plc Organi-

zational Project Portfolio Management: A Practitioner's Guide offers a generic, practical methodology and tool kit to design, build, and manage a balanced portfolio at any level of the enterprise. These techniques can be used irrespective of business industry, where the portfolio management group is located within the organizational hierarchy, or the type of projects contained. Nominated for the PMI® 2014 David I. Cleland Project Management Literature Award

### The Sensible Guide to a Career in Project Management In 2016

Project management has been growing rapidly for the past decades. Yet, until now, aspiring and practicing project managers struggle to find a relevant and timely guide on planning and developing careers in project management. In this comprehensive guide, the book provides the latest information on the state of the profession. In addition, the author proposed a career ladder with seven major steps as professionals start at the beginning and reaching the executive role, a stretch of twenty or more years. This book contains five chapters and is updated with the latest development and statistics. Below is a summary of the topics and the key questions addressed in the book. Chapter 1: Introduction The first chapter provides an introduction to project management, as well as program and portfolio management. It addresses these five questions: A.What are projects, programs, and portfolios? B.What is project, program, and portfolio management? C.Why project management? D.How are projects different than operations? E.Is project management a science or an art? Chapter 2: Career in Project Management This chapter presents the challenges and opportunities of managing projects and whether it is the right profession for you. This chapter focuses on these three questions: A.What are the challenges of project management? B.What are the rewards of being a project manager? C.Is project management right for you? Chapter 3: Project Management Institute Project Management Institute (PMI) is the world's largest project management professional organization dedicated to the advancement of the project management profession. For practitioners, it is a vital organization, not only for network and learning, but also for career development. PMI currently offers eight certifications designed for project professionals of all levels. Questions addressed in this chapter are as follows: A.What are PMI's certifications? B.What are the qualifications for each certification? Which one should you pursue? C.What do you need to do to maintain certifications? D.Are there other project management standards and certifications? Chapter 4: Project Management Career Ladder This chapter presents a general project management career ladder at three broad levels across seven titles. In addition, the chapter outlines 25 essential skills organized into three skills groups. Finally, I have included my thoughts on the skills, qualifications, and career development and certification strategies. The four questions discussed in this chapter are as follows: A.What does the project management career ladder look like? B.What are the core skills required to be an effective project managers? C.How does these skills map to the career ladder? D.Are there the core skills and qualification guidelines? Chapter 5: War Stories Synthesizing the content and strategies from the first four chapters, this chapter takes a different approach - storytelling. By presenting four stories from four individuals who are at different level of the project management profession, I hope to highlight selective project management concerns. The 2016 Edition contains a number of updates, including a discussion of other project management certifications, update to PMI's Continuing Certification Requirements, PMI statistics and chapters, and the new talent triangle.

### Project and Portfolio Management Complete Self-Assessment Guide

What are specific Project and Portfolio Management Rules to follow? Are there Project and Portfolio Management Models? What vendors make products that address the Project and Portfolio Management needs? Are we making progress? and are we making progress as Project and Portfolio Management leaders? How do you select, collect, align, and integrate Project and Portfolio Management data and information for tracking daily operations and overall organizational performance, including progress relative to strategic objectives and action plans? This easy Project and Portfolio Management self-assessment will make you the trusted Project and Portfolio Management domain auditor by revealing just what you need to know to be fluent and ready for any Project and Portfolio Management challenge. How do I reduce the effort in the Project and Portfolio Management work to be done to get problems solved? How can I ensure that plans of action include every Project and Portfolio Management task and that every Project and Portfolio Management outcome is in place? How will I save time investigating strategic and tactical options and ensuring Project and Portfolio Management opportunity costs are low? How can I deliver tailored Project and Portfolio Management advise instantly with structured going-forward plans? There's no better guide through these mind-expanding questions than acclaimed best-selling author Gerard Blokdyk. Blokdyk ensures all Project and Portfolio Management essentials are covered, from every angle: the Project and Portfolio Management self-assessment

shows succinctly and clearly that what needs to be clarified to organize the business/project activities and processes so that Project and Portfolio Management outcomes are achieved. Contains extensive criteria grounded in past and current successful projects and activities by experienced Project and Portfolio Management practitioners. Their mastery, combined with the uncommon elegance of the self-assessment, provides its superior value to you in knowing how to ensure the outcome of any efforts in Project and Portfolio Management are maximized with professional results. Your purchase includes access details to the Project and Portfolio Management self-assessment dashboard download which gives you your dynamically prioritized projects-ready tool and shows your organization exactly what to do next. Your exclusive instant access details can be found in your book.

### Project Portfolio Management

Project Portfolio Management (PPM) goes beyond the typical project management approach to offer a set of proven business practices that can help executives, program managers, and project managers bring projects into alignment with the strategies, resources, and executive oversight of the overall enterprise. Step by step, this book shows how to take a project from the inception of a vision to the realization of benefits to the organization. Project Portfolio Management draws on project management expert Harvey A. Levine's years of research and distills the knowledge and best practices from dozens of leaders in the field to show how to select and implement the projects that will garner the best results. Throughout this important resource, Levine tackles the many challenges associated with PPM, including Ranking value and benefits Determining the size of the portfolio pipeline Assessing the impact of uncertainty on projects and portfolios Understanding the benefit and risk relationship Establishing a portfolio governance capability Managing the portfolio to maximize benefits Implementing PPM

### Project Portfolio Management

Authors Shan Rajegopal, Philip McGuin and James Waller know what they are talking about and share solid information on project management, but their book reflects their roots as consultants who eschew simple language in favor of buzzwords. In one colorful example, they write: "PPM is a paradigm shift in thinking, its successful implementation driven from the top down, spearheaded by executive and senior management sponsorship and responsibility." Aside from the dense prose, the book illuminates the importance of using project management as a strategic tool, and then it tells you how to do it. It can help make your organization more nimble and responsive, and it gives special, useful attention to software considerations. getAbstract recommends this detailed work on a subject that is crucial to contemporary organizations.

### Project Governance

Without a governance structure, an organization runs the risk of conflicts and inconsistencies between the various means of achieving organizational goals, the processes and resources, causing costly inefficiencies that impact negatively on both smooth running and bottom line profitability. However, the frequency of projects failing to meet these corporate objectives has focused attention firmly on the process of project governance. In this book, Ralf Müller provides a well-researched framework to explain the different preferences organizations have in goal setting, along with the best-practices, roles and responsibilities related to governance tasks. This concise text is an important guide for project and programme managers, those managers concerned with corporate governance such as risk managers and internal auditors, project sponsors and project board members, as well as academics researching organizational and project performance. Project Governance is part of the Gower Fundamentals of Project Management Series. Practising professionals and project students will find in the fundamentals a definitive, shorthand guide to each of the main competencies associated with project management; a book that is authoritative, based on current research but immediately relevant and applicable.

### Management of portfolios

This guide provides practical guidance for managers of portfolios and those working in portfolio offices as well as those filling portfolio management roles outside a formal PfMO role. It will be applicable across industry sectors. It describes both the Portfolio Definition Cycle (identifying the right, prioritised, portfolio of programmes and projects) and the Portfolio Delivery Cycle (making sure the portfolio delivers to its strategic objectives).

### Project Valuation Using Real Options

Business leaders are frequently faced with investment decisions on new and ongoing projects. The challenge lies in deciding what projects to choose, expand, contract, defer, or abandon, and which method of valuation to use is the key tool in the process. This title presents a step-by-step, practical approach to real options valuation to make it easily understandable by practitioners as well as senior management. This systematic approach to project valuation helps you minimize upfront investment risks, exercise flexibility in decision making, and maximize the returns. Whereas the traditional decision tools such as discounted cash flow/net present value (DCF/NPV) analysis assume a “fixed” path ahead, real options analysis offers more flexible strategies. Considered one of the greatest innovations of modern finance, the real options approach is based on Nobel-prize winning work by three MIT economists, Fischer Black, Robert Merton, and Myron Scholes.

### Practitioner's Guide to Program Management

Programs serve as a crucial link between strategy and the execution of business results and organizations implement them to achieve strategic goals. Although the practice of program management has evolved in lockstep with the project management profession, the root causes of program failure remain. In this step-by-step guide, Irene Didinsky offers a standardized approach to program management, closing the knowledge gaps and variations that currently exist across organizations and industries. For the first time, Practitioner's Guide to Program Management walks the reader through all the key components of effective program management. Using a case study example of an actual process improvement program, Didinsky discusses the qualities of excellence in program leadership, the importance of organizational strategy alignment throughout the program life cycle, how a program realizes benefits, and how to manage conflicting priorities of stakeholders. This comprehensive resource also includes an historical overview of the professionalization of the field, outlines the logistics of forming a program management community of practice, and concludes with a glossary of terms. With this desktop manual in their hands, practitioners can expect to thrive and guarantee the success of their programs.

### The Practitioner's Handbook of Project Performance

Practitioners operate in a necessary reality. We work in a space where project performance is above theory or methodology. In the best environments, delivery and an affirmative culture are what matter most. In the worst, it is politics and survival. In any environment we are challenged to adopt best practices and adapt our style to the environment in which the project is occurring. This is a book about those best practices and practitioner experiences. It is a must have reference and guide book for project managers, general managers, business leaders and project management researchers. This book is the result of the hard work and dedication of more than 35 authors from more than 15 countries across four continents. It brings a diversity of experience, professional and personal. It includes practitioners, leading academics, renowned theorists and many who straddle those roles. The chapters cover experiences in software, large scale infrastructure projects, finance and health care, to name a few. The chapters themselves take many forms. Check out the table of contents to get a deeper sense of the topics included. All provide real-world guidance on delivering high performing projects and show you how to build, lead and manage high performing teams. The Practitioners Handbook of Project Performance is complete in itself. It can also be an enticing start to an ongoing dialogue with the authors and a pleasurable path to get deeper into the subject of project performance. Find your favorite place to begin learning from these chapters, to begin taking notes and taking away nuggets to use in your everyday. But don't stop there. Contact information and further resources for this diverse team of experts authors are found throughout. The Practitioners Handbook is a modern guide to the leading edge of project performance management and a path to the future of project delivery.

### Agile Portfolio Management

Agile Portfolio Management deals with how an organization identifies, prioritizes, organizes, and manages different products. This is done in a streamlined way in order to optimize the development of value in a manner that's sustainable in the long run. It ensures that a company provides their clients with the best value for their investment. A good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects. The project management offices of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations; however, they lack the knowledge to perform these tasks. Researchers and practitioners have a good understanding of project, program, and portfolio management from a plan-based perspective. They have common standards from Axelos,

PMI, and others, so they know the best practices. The understanding of agile on a team level is fairly mature and the knowledge of more agile teams (scaling) is increasing. However, the knowledge of agile portfolio management is still limited. The aim of this book is to give the reader an understanding of management of a portfolio of agile deliverables, what the options are (theory), what we know (research), and what others are doing (practice). Many organizations in banking or insurance, to name a few, are in the middle of major agile transformations with limited knowledge of the practice. In this book, the author collects and analyzes common practices in various industries. He provides both theory and, through case studies, the practical aspects of agile portfolio management.

### The Wiley Guide to Project Organization and Project Management Competencies

THE WILEY GUIDE TO Project Organization & Project Management Competencies A guide to the human factors in project management: knowledge, learning, and maturity THE WILEY GUIDES TO THE MANAGEMENT OF PROJECTS address critical, need-to-know information that will help professionals successfully manage projects in most businesses and help students learn the best practices of the industry. They contain not only well-known and widely used basic project management practices but also the newest and most cutting-edge concepts in the broader theory and practice of managing projects. This third volume in the series covers a range of organizational and people-based topics that are occupying the project management world today. The essence of project management represents a “people” challenge—the ability to appreciate and effectively employ the competencies of all those who are associated with the project development and delivery process. This book explains how you can more successfully manage a project from inception through delivery by learning how to handle critical issues around structure, teams, leadership, power and negotiation, and the whole area of competencies. The expert contributors also include chapters on global project management knowledge and standards, the role of project management associations around the world, project management maturity models, and other key topics. Complete your understanding of project management with these other books in The Wiley Guides to the Management of Projects series: The Wiley Guide to Project Control The Wiley Guide to Project, Program & Portfolio Management The Wiley Guide to Project Technology, Supply Chain & Procurement Management

### Cambridge Handbook of Organizational Project Management

In recent years, organizational project management (OPM) has emerged as a field focused on how project, program and portfolio management practices strategically help firms realize organizational goals. There is a compelling need to address the totality of project-related work at the organizational level, providing a view of organizations as a network of projects to be coordinated among themselves, integrated by the more permanent organization, and to move away from a focus on individual projects. This comprehensive volume provides views from a wide range of international scholars researching OPM at a cross-disciplinary level. It covers concepts, theories and practices from disciplines allied to management, such as strategic management, organization sciences and behavioural science. It will be a valuable read for scholars and practitioners alike, who are looking to enrich their understanding of OPM and further investigate this new phenomenon.

### Project Portfolio Management Strategies for Effective Organizational Operations

Continuous improvements in project portfolio management have allowed for optimized strategic planning and business process improvement. This not only leads to more streamlined processes, methods, and technologies, but it increases the overall productivity of companies. Project Portfolio Management Strategies for Effective Organizational Operations is a key resource on the latest advances and research regarding strategic initiatives for portfolio and program management. Highlighting multidisciplinary studies on value creation, portfolio governance and communication, and integrated circular models, this publication is an ideal reference source for professionals, researchers, business managers, consultants, and university students in economics, management, and engineering.

### Project Portfolio Management, Second Edition

The focus of this book is aimed at providing a mechanism to determine the individual and cumulative contribution of portfolio components to strategic objectives so that the right decisions can be made regarding those components. Project portfolio management (PfM) is a critically important discipline, which organizations must embrace in order to extract the maximum value from their project investments. Essentially, PfM can be defined as the translation of strategy and organizational objectives into projects,



programs, and operations (portfolio components); the allocation of resources to portfolio components according to organizational priorities; alignment of components to one or more organizational objectives and the management and control of these components in order to achieve organizational objectives and benefits. The interest and contribution to the body of knowledge in project portfolio management has been growing significantly in recent years, however, a particular area of concern is the decision-making, during the management of the portfolio, regarding which portfolio components to accelerate, suspend, or terminate. Failing to determine how the individual and cumulative components of a portfolio contribute to an organization's strategic objectives leads to poorly informed decisions that negate the positive effect that a sound understanding of project portfolio management could have in an organization.

## Strategic Project Portfolio Management

Lead change through strategic alignment of project and process performance Practical and filled with expert advice, *Strategic Project Portfolio Management: Enabling a Productive Organization* presents a clear framework for your organization to complete impactful strategic projects. Providing executive-level guidance to build a powerful and efficient process from initial adoption to portfolio alignment, this essential resource contains case studies from small to global multinational organizations, arming you with the insights to ensure your strategic projects are given the resources they need to deliver business impact. This important guide Shows executives how to align their projects and processes with their business strategy for compelling competitive advantage Provides cases from best in class organizations, showing how they were able to achieve results by using processes outlined in the book Reveals how technology is the key to developing new collaborative platforms and innovative work management environments that have not been possible until now Defines a framework for assessing project portfolio management competence within your organization and driving momentum for compelling improvements Explores how to go beyond project portfolio management to a holistic work management system *Strategic Project Portfolio Management: Enabling a Productive Organization* offers the practical recommendations, guidance, and real world insights you need to immediately begin driving better project management strategy.

## It Project Portfolio Management the Ultimate Step-By-Step Guide

What would be the goal or target for a IT Project Portfolio Management's improvement team? Do IT Project Portfolio Management rules make a reasonable demand on a users capabilities? How does IT Project Portfolio Management integrate with other business initiatives? What are your current levels and trends in key measures or indicators of IT Project Portfolio Management product and process performance that are important to and directly serve your customers? How do these results compare with the performance of your competitors and other organizations with similar offerings? Why should you adopt a IT Project Portfolio Management framework? This exclusive IT Project Portfolio Management self-assessment will make you the established IT Project Portfolio Management domain authority by revealing just what you need to know to be fluent and ready for any IT Project Portfolio Management challenge. How do I reduce the effort in the IT Project Portfolio Management work to be done to get problems solved? How can I ensure that plans of action include every IT Project Portfolio Management task and that every IT Project Portfolio Management outcome is in place? How will I save time investigating strategic and tactical options and ensuring IT Project Portfolio Management costs are low? How can I deliver tailored IT Project Portfolio Management advice instantly with structured going-forward plans? There's no better guide through these mind-expanding questions than acclaimed best-selling author Gerard Blokdyk. Blokdyk ensures all IT Project Portfolio Management essentials are covered, from every angle: the IT Project Portfolio Management self-assessment shows succinctly and clearly that what needs to be clarified to organize the required activities and processes so that IT Project Portfolio Management outcomes are achieved. Contains extensive criteria grounded in past and current successful projects and activities by experienced IT Project Portfolio Management practitioners. Their mastery, combined with the easy elegance of the self-assessment, provides its superior value to you in knowing how to ensure the outcome of any efforts in IT Project Portfolio Management are maximized with professional results. Your purchase includes access details to the IT Project Portfolio Management self-assessment dashboard download which gives you your dynamically prioritized projects-ready tool and shows you exactly what to do next. Your exclusive instant access details can be found in your book. You will receive the following contents with New and Updated specific criteria: - The latest quick edition of the book in PDF - The latest complete edition of the book in PDF, which criteria correspond to the criteria in... - The Self-Assessment Excel Dashboard, and... - Example pre-filled Self-Assessment



Excel Dashboard to get familiar with results generation ...plus an extra, special, resource that helps you with project managing. INCLUDES LIFETIME SELF ASSESSMENT UPDATES Every self assessment comes with Lifetime Updates and Lifetime Free Updated Books. Lifetime Updates is an industry-first feature which allows you to receive verified self assessment updates, ensuring you always have the most accurate information at your fingertips.

### Governance of Portfolios, Programs, and Projects

Understanding governance as it applies to portfolios, programs, and projects is growing in importance to organizations, because appropriate governance is a factor in the success or failure of strategic initiatives and portfolios, as well as an organization's programs and projects. Implementing an effective governance framework can be challenging due to factors such as increasing business complexities, regulatory requirements, globalization, and rapid changes in technology and business environments. Many organizations do not have a consistent approach to portfolio, program, and project governance. PMI's *Governance of Portfolios, Programs, and Projects: A Practice Guide*, developed by leading experts in the field, provides guidance to organizations and practitioners on how to implement or enhance governance on portfolios, programs, and projects. This practice guide provides definitions for governance in an effort to distinguish the different levels of governance and to identify their common elements.

### Enterprise Project Portfolio Management

This unique guide and professional reference presents a structured framework for practitioners and students of project, program, and portfolio management to enhance their strategic and analytic capabilities in the evolving discipline of project portfolio management (PPM). It provides a practical, step-by-step approach to building competencies in categorizing, evaluating, optimizing, prioritizing, and managing an IT, pharmaceutical, biotech or other complex R&D-oriented portfolio of investments.

### Project Portfolio Management Tools and Techniques

Does your organization want to achieve success in prioritizing projects systematically, deliberately, and logically? *Project Portfolio Management Tools and Techniques* is written to demonstrate how to elevate your organization's project management thinking to the level beyond managing individual projects in a standalone fashion. This book is for those executives and other project professional who strive to have a formalized system of authorizing the right projects and abandoning the wrong projects, who desire to spend resources in the most efficient manner, and who want to have an actionable strategic plan for improving organizational project management sophistication. *Project Portfolio Management Tools and Techniques* deals with the full spectrum of project portfolio management (PPM) functions, from selecting projects through formalized portfolio management processes to facilitating the successful execution of projects through creating a formalized, project-friendly environment. This book will aid you in the implement of a PPM system, assist in gaining the necessary commitment from executive management, and provide guidelines for the modification of operational practices. Get ahead of the game by seeing a comprehensive project portfolio model that can help you establish yours successfully

### Optimizing Project Management

**SHELVING GUIDE: Project Management** This hands-on guide is written for project professionals seeking to find an optimized way of performing project management. It provides answers to such critical questions as: Why should an organization apply project management? What is the value of project management in the broader context of an organization? Is project management as successful as some advocates suggested or is it a waste of time and resources because of the many extensive and bureaucratic processes? Which project management approach should our project team adopt: predictive or adaptive, waterfall or rolling water, extreme programming or Scrum? This book aims to provide an optimized view of project management by balancing and blending competing methodologies (e.g., traditional versus Agile), lengthy methodologies and broad principles, processes and practices, and the need to understand versus the need to apply. It includes project management templates, an integrated case study illustrating how to apply tools and concepts, and a glossary of key terms. *Optimizing Project Management* is for both aspiring and practicing project management professionals. It covers the core concepts, practices, and skills that are useful for developing new ideas, planning activities, implementing projects, and conducting planning and controlling of schedule, budget, and scope. The text is particularly useful for students, project professionals wanting to refresh their knowl-

edge, and those pursuing project management certifications. This book is aligned with common project management standards such as the Project Management Body of Knowledge and the ISO 21502: Project, Programme and Portfolio Management — Guidance on Project Management.

### Handbook of Research on Project Management Strategies and Tools for Organizational Success

Project management tools can be used as an alternative to improve and strengthen a company's position in the market. However, the management of projects has been in constant transformation. Elements such as time, cost, and scope, on which it is based, have been complemented with other trends, such as the project team, change management, knowledge management, good negotiation practices, management of stakeholders, sustainability, etc. In order to improve the competitiveness of their company and increase earned value, managers must remain up to date on these latest transformations and best practices. The Handbook of Research on Project Management Strategies and Tools for Organizational Success is a pivotal reference source that analyzes and disseminates new trends that will allow managers to improve their skills and strengthen the performance of their companies through obtaining better results in the projects undertaken. While highlighting topics such as market growth, risk management, and value creation, this book is ideally designed for project managers, managers, business professionals, entrepreneurs, academicians, researchers, and students seeking current research on improving the competitiveness of companies as well as increasing their earned value.

### Novel Approaches to Organizational Project Management Research

Project management (PM), traditionally employed to implement projects, has developed into Organizational Project Management, as organizations are increasingly using projects to deliver strategies. The emergence of program and portfolio management has also contributed to this move. PM researchers need to become more innovative in their research approaches. They need to connect with the broader currents of social science in relevant fields, such as organization theory. Outside the specific field, there is a great deal that can usefully be imported, transformed, and translated so that it is fit for project management research purposes. More trans-disciplinary, translational, and transformational approaches for conducting project-related research are required, and this book goes a long way to providing foundations for them. The book encompasses reflections on fundamental questions underlying any research, such as the type of knowledge sought, as well as the epistemological and ontological assumptions. It broadens research methods and theory perspectives, drawing on contemporary approaches, such as action research, soft systems methodology, activity theory, actor-network theory, and other approaches adopted in related scientific and technological areas that are only recently being adopted. To achieve this, the book's editors have necessarily been eclectically interdisciplinary in their contributor list. They have included contemporary research methods and designs from areas allied to project research - such as organization science, organizational studies, sociology, behavioral science, and biology - providing innovative invitations to research design and methodological choice. Overall, this book makes a significant contribution to the maturation and development of project management research as a specialty in the broader social sciences, one that is a less-reliant handmaiden or under-laborer to purely technical issues, but which appreciates that any material construction is always a social construction as well, one that implies episteme and phronesis, knowledge and wisdom, as well as techne or technique. Project managers may not realize it, but the most important aspects of what they manage are the meanings, interpretations, and politics of projects, and not merely the technical aspects. (Series: Advances in Organization Studies - Vol. 29) [Subject: Project Management, Business Administration, Organizational Studies]

### Implementing Project Portfolio Management

As a companion guide to portfolio management, this book is primarily grounded with the Standard for Portfolio Management -4th Edition. This book is designed for three primary audience groups: Business Executives, Portfolio Leaders and Practitioners, and Portfolio Thinkers.

### Total Project Control

There is often a deep disconnect between the project team's goals and those of the organization. Senior management wants "profitable" projects, but is only able to quantify its wishes in terms of the traditional project management elements: schedule and cost. To operate smoothly, the entire organization must be driven by the single goal of project profitability. Total Project Control presents valuable enhancements to

the traditional project management approach, introducing new metrics and techniques for assessing the performance and profitability of projects. Demonstrating how to maximize the business value of a project, this book discusses new profitability-based data metrics, such as expected monetary value (EMV), expected project profit (EPP), Devaux's Index of Project Performance (DIPP), critical path drag, drag cost, and the cost of leveling with unresolved bottlenecks (CLUB). The impact of implementing these metrics can be far reaching. Not only will good management decisions, at both the project and executive levels, be supported by quantitative data, but bad decisions will become harder to justify. This book shows how to compute and use the new metrics to rightsize staffing levels for projects, programs, and organizations. It also explains what every project manager needs to know about earned value tracking: its uses, abuses, value, distortions, and potential fixes. The book then extends these metrics into techniques for indexing, tracking, progressing, and improving the business value of projects. See What's New in the Second Edition: Includes new diagrams and new ways of computing critical path drag in complex networks Introduces DIPP Performance Index tracking Offers new exercises in how to compute critical path drag and drag cost and use them to maximize project value Focuses on topics senior management needs to be assured the project team is using to maximize project profitability

### Gower Handbook of Project Management

Over five editions, Gower Handbook of Project Management has become the definitive desk reference for project management practitioners. The Handbook gives an introduction to, and overview of, the essential knowledge required for managing projects. The selected team of contributors includes many of the most experienced and highly regarded international writers and practitioners. The Fifth Edition has been substantially restructured. All but two of the authors are new, reflecting the fast changing and emerging perspectives on projects and their management. The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory that is easy to consult. Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management; a bible for project clients, contractors and students.

### The AMA Handbook of Project Management

A comprehensive reference presenting the critical concepts and theories all project managers must master, The AMA Handbook of Project Management compiles essays and advice from the field's top professionals. Compatible with the most recent edition of the Project Management Body of Knowledge® and featuring new data on the Project Management Office, the completely revised third edition shows readers how to:

- Establish project goals
- Implement planning on both the strategic and operational levels
- Manage the project life cycle and meet objectives
- Budget the project
- Handle the transition from project idea to project reality
- Manage political and resource issues

Packed with research-based information and advice from experienced practitioners—as well as new information on agile project management, Six Sigma projects, the use of social media, and the alignment of strategy and projects—this guide is a vital resource for everyone involved in project tasks.

### Requirements Management

Organizations continue to experience project issues associated with poor performance on requirements-related activities. This guide will give you the tools you need to excel in requirements development and management — components of the larger field of business analysis and a critical competence for project, program and portfolio management. Requirements Management: A Practice Guide is a bridge between A Guide to the Project Management Body of Knowledge (PMBOK® Guide), which speaks to requirements development and management from a high-level perspective, and Business Analysis for Practitioners: A Practice Guide, which describes requirements development and management at a detailed and practical level. This practice guide is the middle ground, offering project managers, program managers, teams members and stakeholders the opportunity to learn more about the requirements process

### Project Management for Business Professionals

No longer restricted to the engineering industry, project management has at long last crossed over to mainstream business. Project Management for Business Professionals is the definitive reference on the essentials of contemporary project management. Featured here are some of the foremost practitioners and researchers from academia, consulting, and private industry, sharing their various areas of project management expertise and providing a wide range of perspectives on everything from

risk management to resource planning to ethics management. Focusing on both the technical and human sides of the field, this unique resource follows the main points of the "project management body of knowledge"-the certification standard of the Project Management Institute. The experts address the procedures and processes for planning and managing projects and explore project team/group dynamics, examining the interpersonal relations and the political and organizational considerations that can impact a project.

### Project Portfolio Management

Many companies and organizations are faced with a portfolio of projects that need to be managed effectively and successfully. This new book by leading practitioners introduces a framework and range of tools to enable the project portfolio to be strategically managed.

### Agile Portfolio Management

A comprehensive guide to project management and its interaction with other management systems and strategies The Wiley Guides to the Management of Projects address critical, need-to-know information that will enable professionals to successfully manage projects in most businesses and help students learn the best practices of the industry. They contain not only well-known and widely used basic project management practices but also the newest and most cutting-edge concepts in the broader theory and practice of managing projects. This first book in the series, The Wiley Guide to Project, Program & Portfolio Management, is based on the "meta" level of management, which, simply stated, asserts that project management must be integrated throughout an organization in order to achieve its full potential to enhance the bottom line. This book will show you how to fully understand and exploit the strategic management of projects, portfolios, and program management and their linkage with context and strategy in other concepts and processes, such as quality management, concurrent engineering, just-in-time delivery, systems management and engineering, teams, and statistical quality control. Featuring contributions from experts all around the world, this invaluable resource book offers authoritative project management applications for industry, service businesses, and government agencies. Complete your understanding of project management with these other books in The Wiley Guides to the Management of Projects series: \* The Wiley Guide to Project Control \* The Wiley Guide to Project Organization & Project Management Competencies \* The Wiley Guide to Project Technology, Supply Chain & Procurement Management

### The Standard for Portfolio Management

The Wiley Guide to Project, Program, and Portfolio Management