# **Restructuring Welfare Organizations In Europe**

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# Restructuring Welfare Organizations in Europe

Providing a new comparative analysis of the changes which have radically questioned the 'old' organizational arrangements of the delivery of welfare services since the early 1980s, this book argues that new managerial accountability regimes severely undermine the democratic foundations of the welfare state in Europe.

## Restructuring Welfare Organizations in Europe

Focusing on the new institutional governance affecting health care and state education in the new millennium, Mattei offers a compelling analyses of the pressures 'from within' public organizations providing welfare services. In a broad comparative perspective, the book analyses current welfare reforms in Britain, Germany, France and Italy. Mattei draws on recent work in public administration theory, and empirical new findings from public hospitals and state secondary schools, to develop an important argument about the variations of accountability relationships and the effects on the decision-making process. The book offers illuminating insights into the effectiveness of the new public governance of welfare organizations, pointing in particular to the implications for democratic accountability. In addressing the following question - how the relationship between political and managerial accountability is changing in welfare services - the book will be of interest to students and academics concerned with the development of the welfare state, as well as in the fields of comparative politics, social policy and public administration. Policy-makers and professionals engaged directly in managing welfare organizations will also find this book an innovative contribution to further their understanding of the role of managerialism in the modern transformations of the welfare state.

## Restructuring Welfare Governance

Quasi-markets and managerial steering techniques have spread in the provision of welfare state services and are now a salient feature. This innovative book explores the introduction and impact of marketization and managerialism in social policy by adopting a dual perspective - one on regulation and governance, the other on human resources - covering five fields of social service delivery. Welfare governance (for example, welfare mix, regulation, employment conditions and customer involvement) has changed significantly in the past decade. In particular, the new governance models not only clash with traditional ideas of bureaucratic regulation but also with the norms and standards of professional service delivery. The fact that the labor force in welfare organizations is made up of 'professionals'

implies that the introduction of new modes of welfare governance often results in organizational conflicts. The editors and contributors collectively assesses these processes not only by comparing different policy fields and countries, but also by taking a close look inside organizations, examining the coping strategies of professionals, and how they adapt to new models of governing welfare organizations. An ideal compliment to undergraduate and postgraduate study, Restructuring Welfare Governance is essential reading for scholars in the fields of social policy, public administration and comparative welfare state analysis.

#### Gender, Social Care and Welfare State Restructuring in Europe

Published in 1998. Social provision in all European countries has faced increasing scrutiny during the 1990s. Focusing on gendered aspects of welfare state restructuring, each contributor examines the way in which the welfare state of his or her country has been restructed over the past decade, concentrating on services for elderly people and for children. Each chapter outlines the shifts in the mixed economy of welfare and describes the degree to which there has been greater decentralization moves towards a different style of public management or the introduction of market principles. The changes in the provision of services for elderly people and children is described for the same period. Finally, women's position as paid providers of services, as unpaid carers and as recipients of services is analyzed. This book investigates the idea that the move towards "marketization" in many countries is having a disproportionately detrimental effect on women whose leverage on the market tends to be weak.

#### Restructuring the Welfare State

The welfare state has been developed first and in its largest extent in North-Western Europe, in Germany, Great Britain, the Netherlands, and Sweden. It is also in these countries where the crisis and financial problems of the welfare state are felt first. The need for restructuring the welfare state is a challenge of a supra-national, European and international scale. The book analyses the different welfare states in Germany, Great Britain, the Netherlands, and Sweden with outlooks to Eastern Europe and Japan and examines the proposals for reforming and restructuring the welfare state in Europe. The book offers a unique combination of empirical and philosophical-ethical analysis of the welfare state.

#### Restructuring Large Housing Estates in Europe

All over Europe post-Second World War large-scale housing estates face physical, economic, social and cultural problems. This book presents the key findings of a major EU-funded research programme into the restructuring of twenty-nine large-scale housing estates in Northern, Western, Southern and Eastern Europe. Policy and practice between and within the ten countries studied - UK, the Netherlands, Sweden, Germany, Poland, Hungary, Slovenia, Italy, Spain, and France - is compared. While existing literature focuses on the negative aspects of large-scale housing estates, this book starts from the premise that the estates can be transformed into attractive places to live and focuses on the possibilities of sustainability and renewal through social, physical and policy actions. Specifically, the book explains the origins and nature of contemporary problems on the estates; examines which policy objectives, measures and processes have had the greatest impact; assesses and compares a wide range of local, regional and national initiatives; discusses current ideas and philosophies, such as 'place making' and 'collaborative planning' that are likely to influence future policy and practice and provides good practice guidance for neighbourhood sustainability and renewal. Written by a multi-national team of experts and drawing on original fieldwork, the book provides unique comparative insights into the present and future position of large-scale housing estates in Europe. Restructuring large-scale housing estates in Europe is an invaluable resource for a wide audience of academics, researchers, students and policy makers in the fields of housing, urban studies, community studies, regeneration, planning and social policy.

#### Professional Knowledge and Educational Restructuring in Europe

European welfare institutions such as education and health care are restructuring their organisations in terms of decentralisation, deregulation, privatization and so forth. As a consequence professional positions and demands on professional competencies in these institutions are in transition. At the same time European societies are changing in different ways, e.g. in terms of a "knowledge society" as well as in demographic and cultural changes. Professionals such as teachers and nurses are meeting such changes in their work with students and clients. Thus, there is a need to study these transitions and

changes. Here we are doing this from a "bottom-up" perspective where we are comparing experiences in different institutional and national contexts. This study combines two kinds of narrative research; a study of the systemic narratives produced by governments who are restructuring educational systems and the life history narratives of those professionals working within those systems and their perspectives on ongoing restructuring.

# Recasting European Welfare States

This volume presents research on the recasting of European welfare states from the European Forum on Welfare at the European University Institute in Florence. The chapters include both comparative analyses of topical issues, and in-depth studies of changes in the major European countries.

#### Restructuring Europe

This book focuses on the historical configuration of the territorial borders and functional boundaries of the European nation state. It presents integration as a process of boundary transcendence, redefinition, shift, and change that fundamentally alters the nature of the European states. Its core concern lies in the relationship between the specific institutional design of the new Brussels centre, the boundary redefinitions that result from its political production, and, finally, the consequences of these two elements on established and developing national European political structures. Integration is examined as a new historical phase in the development of Europe, characterized by a powerful trend toward legal, economic, and cultural de-differentiation after the five-century process of differentiation that led to the European system of nation states. Considering the EU as the formation of an enlarged territorial system, this work recovers some of the classic issues of political modernization theory: Is the EU an attempt at state formation? Is it an attempt at centre formation without nation building? Is it a process of centre formation without democratization? This work also seeks to sharpen the conceptual tools currently available to deal with processes of territorial enlargement and unification. It develops a theoretical framework for political structuring beyond the nation state, capable of linking all aspects of EU integration (inter-governmentalism, definition of rights, the 'constitutionalization' of treaties, the tensions between the new territorial hierarchy and the nation states, etc.). The book adopts an 'holistic' approach to integration, in the form of a theory from which hypotheses can be generated (even if it is not possible to test all of its components). This theoretical framework has three principal aims: to overcome a rigid distinction between domestic politics and international relations; to link actors' orientations, interests, and motivations with macro outcomes; and to relate structural profiles with dynamic processes of change.

# Restructuring The Welfare State

The modern welfare state is under threat from a variety of fronts. Changing demographic patterns, declining public trust, interest group demands and growing international competition for capital and labour are presenting modern states with intense pressures. This volume examines these competing pressures and offers a coherent analyses of both institutional resilience and institutional change. Adopting an evolutionary approach, this innovative volume demonstrates both how past practices and policies significantly affect the current options and how social and economic forces impinge upon each of these societies in surprisingly different ways. Cross-national in scope and unified in approach, Restructuring the Welfare State examines core issues facing the contemporary welfare state while at the same time significantly advancing historical institutionalist theory.

## **Changing Welfare States**

Changing Welfare States is is a major new examination of the wave of social reform that has swept across Europe over the past two decades. In a comparative fashion, it analyses reform trajectories and political destinations in an era of rapid socioeconomic restructuring, including the critical impact of the global financial crisis on welfare state futures. The book argues that the overall scope of social reform across the member states of the European Union varies widely. In some cases welfare state change has been accompanied by deep social conflicts, while in other instances unpopular social reforms received broad consent from opposition parties, trade unions and employer organizations. The analysis reveals trajectories of welfare reform in many countries that are more proactive and reconstructive than is often argued in academic research and the media. Alongside retrenchments, there have been deliberate attempts - often given impetus by intensified European (economic) integration - to rebuild social programs and institutions and thereby accommodate welfare policy repertoires to the new

economic and social realities of the 21st century. Welfare state change is work in progress, leading to patchwork mixes of old and new policies and institutions, on the lookout, perhaps, for greater coherence. Unsurprisingly, that search process remains incomplete, resulting from the institutionally bounded and contingent adaptation to the challenges of economic globalization, fiscal austerity, family and gender change, adverse demography, and changing political cleavages.

## Working Europe

Published in 1999, Working Europe: Reshaping European employment systems offers a fresh analysis of recent changes in labour markets and the restructuring of welfare states. The analyzes presented in the articles not only focus on labour market changes, but take up the important issues of: \* How labour markets have been regulated and directed \* How the various social security systems offered by the welfare state are related to the questions of labour markets and employment systems \* How efficient labour market policies are in reducing unemployment \* How employment is locally created and initiated \* How the gender system is related to employment systems. This book is the first to offer a full picture of the restructuring of the employment systems and the complex relationship between employment, the welfare state and concepts of work.

#### Social Citizenship and Institution Building

Redefining the State examines in historical perspective the changes of the role of the state with regard to public ownership and the scope of welfare in the main industrial and transitional economies. These changes have given rise to illuminating debates on the state's size, range, and function, and have involved important transformations concerning the boundaries between the public and private sector, the forms and extent of privatization, and the nature and content of public welfare. These debates and transformations are of critical importance to understanding the actual and potential scope of the state in any economy.

## Redefining the State

The bundling of political authority into mutually exclusive territorial boundaries - territoriality - is a fundamental principle of modern political organization. Indeed, it provides the foundation for other cherished institutions - national sovereignty, citizenship, the modern welfare state, and democracy. Are globalization, internationalization, and Europeanization conspiring to unbundle territoriality? If so, are sovereignty, citizenship, the welfare state, and democracy unravelling as well? Is a new post-national, non-territorial form of political organization, heralded by the European Union, being born? With a focus on Europe, this volume explores these issues from various substantive and theoretical perspectives. The authors find evidence of the diffusion of authority both within and beyond the state, producing novel institutional arrangements and new modes of governance. But the United States may provide more useful insights into the new dispensation than the idea of a post-national, non-territorial politics. Interest in contemporary challenges to democracy run throughout this volume.

#### Restructuring Territoriality

'This collection of essays offers a survey of restructuring processes in Europe and their outcomes. . . Given the likelihood of increased dislocation in labor markets, the book is a timely contribution. Recommended.' - R.L. Hogler, Choice

## Restructuring Work and Employment in Europe

This book deals with the critical empirical void created by the speed at which healthcare restructuring has taken place in Europe. Chapters explore the political uncertainty and budgetary pressures which have led governments increasingly to turn to New Public Management (NPM)-style reforms to attempt to balance the financial viability of public health structures, with democratic imperatives to maintain socially just outcomes. The authors of this volume consider how governments have therefore shifted identities from principal care providers to contractual monitors, setting targets increasingly directed toward third-party managers in quasi-markets and the private sector. Drawing upon extensive data from Germany, Norway, the Netherlands, and Israel, the contributions explore the often unexpected policy outputs and outcomes engendered by such reforms.

#### Public Accountability and Health Care Governance

While social welfare programs, often inspired by international organizations, are spreading throughout the world, the more far-reaching notion of governmental responsibility for the basic well-being of all members of a political society is not, although it remains a feature of Europe and the former British Commonwealth. The welfare state in the European sense is not simply an administrative arrangement of various measures of social protection but a political project embedded in distinct cultural traditions. Offering the first accessible account in English of the historical development of the European idea of the welfare state, this book reviews the intellectual foundations which underpinned the road towards the European welfare state, formulates some basic concepts for its understanding, and highlights the differences in the underlying structural and philosophical conditions between continental Europe and the English-speaking world.

# European Foundations of the Welfare State

Whether childcare is seen as part of society's educational policy, welfare policy, or employment policy affects not only its form and content but also its public image. The contributors in this volume use current polices for the care of infants and preschool children to analyze debates and track the emergence of new state welfare practices across a variety of social and political configurations-and offer some conclusions about which methods work the best.

#### Child Care Policy at the Crossroads

An examination of nurses' professional work and life in the context of the ongoing institutional restructuring of health care systems in seven European countries, England, Finland, Greece, Ireland, Portugal, Spain and Sweden. Professional experience and expertise is discussed from the nurses' perspective and focuses on how they deal with restructuring measures caused by changes in policy and administration.

#### European Nurses' Life and Work Under Restructuring

The relationship between the state and higher education institutions has always been a complex one. The 'state' itself in this context is a heterogeneous mix of elite people - bureaucrats, politicians, committees of co-opted academics and business leader - and it increasingly faces pressures from diverse stakeholders, including students (themselves an increasingly diverse community), staff, families, employers and businesses (local, regional and multinational). This volume explores the rapidly evolving relationship between the state and higher education in Europe and in East Asia through a combination of empirical studies, secondary analyses and personal observations from many of the leading scholars in the field of comparative education studies. A scenario emerges where the state seeks to encourage stakeholder influence, while, at the same time, acts to moderate such influence in order to ensure that wider objectives are satisfied; markets are controlled, elements of demand and supply are manipulated and funding is targeted to meet particular policy priorities through a model that is described as 'controlled stakeholder steering' which offers a new explanation of the relationship between the state and higher education, certainly in the countries addressed in this book.

## Higher Education and the State

Financial sustainability is one of the key challenges confronting Europe's universities today. Despite the fact that universities are at the centre of knowledge creation and development, which itself is seen as one of the main engines of economic growth, public funding of higher education in most countries is not increasing or at least not increasing enough in real terms. "Democratisation of higher education" has led to the fact that the higher education budgets per student are relatively low in most European countries compared to Europe's competitors. Despite declarations of intent to increase spending on higher education and research, it is not very likely that public expenditure will grow significantly on average in Europe and therefore be able to keep up with rapidly inflating costs in the years to come. One of the reasons for this is that higher education and research have to compete with other priorities in public budgets (e.g., security, health, etc.). Furthermore, the recent economic downturn has contributed to the decision in many European countries to decrease the levels of investment in higher education and research. Such trends are particularly worrisome for universities across Europe, whose continuing dependence on public funding puts their future sustainability under pressure. New funding schemes and incentives have been discussed and introduced in many European higher education systems, including competitive funding schemes for research under the name of "excellence" policies. Despite the different national institutional configurations in Europe, higher education systems face similar

demands of promoting sustainable funding models, maintaining high academic standards, and equality. Thus, financial sustainability is not an end in itself; it aims to ensure that the public university's goals are reached by guaranteeing that the institution produces sufficient income to enable it to invest in high quality education and produce equitable outcomes. For these reasons, this book analyses funding reforms from a multidimensional approach.

## University Adaptation in Difficult Economic Times

Public trust in the scientific community is under extraordinary pressure. Crucial areas of human activity and public policy, such as education, universities, climate and health care are influenced by populist political strategies rather than evidence-based solutions. Moreover, data-driven methods are becoming increasingly subject to delegitimization. This book examines potential remedies for improving public trust and the legitimacy of science. It reviews different policy approaches adopted by governments to incentivize the empowerment of stakeholders through co-production arrangements, participatory mechanisms, public engagement and interaction between citizens and researchers. Offering an original analysis of the political roots of the governmental impact and engagement agenda, this book sheds much-needed light on the wider connections to democracy.

#### **Democratizing Science**

Bruno Palier is CNRS Researcher at Sciences Po Paris. --

#### A Long Goodbye to Bismarck?

Drawing on theoretical research and empirical studies, this book examines how public governance can be transformed in order to enhance innovation. It scrutinizes the need for public sector reforms and analyzes how the gradual transition towards New Public Governance can stimulate the exploration and exploitation of new ideas.

# Enhancing Public Innovation by Transforming Public Governance

"The categories commonly mobilized to think about education have long been associated with the notion of the nation state, and functioned as obstacles, rather than resources, for our understanding of how globalization plays out in this particular field. In the last two decades, both social theory and comparative politics have attempted to overcome these limitations in their own way. Social theory increasingly acknowledged education as a global phenomenon. Theories have been developed to describe a global society evolving across borders. They show how, through processes that remain debated (cultural isomorphism, capitalism, functional differentiation), a number of structural and semantic evolutions have spread across education systems. Part I of this Handbook is dedicated to presenting, discussing, and comparing three such theories of globalization and their implications for our understanding of education and education policy. Comparative politics has for its part concerned itself with developing a more complex, less unified and 'transformationalist' view of the State by acknowledging the fragmentation and distribution of its functions among distinct domains and levels. Part II gravitates around this global constellation, with chapters focusing on global reforms, norms and ideas put forward by supranational organizations, on international accountability processes and on the ways in which nation states or local actors adopt, implement or resist global ideas and reforms. The two Parts reflect these disciplinary approaches to the relation between globalization and education. Together, these two approaches seek to provide a comprehensive overview of how globalization and education interact to result in distinct and varying outcomes across world regions"---

## The Oxford Handbook of Education and Globalization

Based on extensive original research, this volume examines contemporary patterns of womens employment in Europe in the context of the profound economic, social and cultural changes that have taken place in recent years. It considers the progress made towards equal treatment in the labour market in the light of European Union action programmes, and examines the prospects for womens employment under the fourth action programme. The authors conclude that progress towards equal treatment will only occur when gender issues are fully integrated into the European Commissions employment and labour market policies.

#### Women's Employment in Europe

The Directive on Restructuring and Insolvency sets minimum standards for restructuring and certain insolvency matters, but its harmonization effect will be limited given multiple options for implementation, likely leading to divergent restructuring models in Europe. These options reveal different policy approaches to the regulation of restructuring and insolvency. The analysis in this paper aims to illustrate the breadth of the policy choices and their consequences for restructuring activity. States should carefully design restructuring procedures to avoid the negative economic effects of certain options that could undermine creditors' rights or result in unpredictable outcomes, particularly in cross-border cases.

Restructuring and Insolvency in Europe: Policy Options in the Implementation of the EU Directive

... the book focuses on a very interesting and important... dimension of welfare analysis... the book provides a very rich and interesting range of analyses of the complex links between culture and welfare state. It deserves to be read both by advanced undergraduates and academics working in this area, and perhaps should also be read by policy-makers and politicians as a useful corrective to an overly economistic approach to welfare in the straitened years ahead. Rob Sykes, Social Policy and Administration The essays in this collection advance cultural analysis of the welfare state by describing the experiences of a large array of developed nations. . . Highly recommended. D. Stoesz, Choice Culture and Welfare State provides comparative studies on the interplay between cultural factors and welfare policies. Starting with an analysis of the historical and cultural foundations of Western European welfare states, reflected in the competing ideologies of liberalism, conservatism and socialism, the book goes on to compare the Western European welfare model to those in North America, Asia and Central and Eastern Europe. Comprehensive and engaging, this volume examines not only the relationships between cultural change and welfare restructuring, taking empirical evidence from policy reforms in contemporary Europe, but also the popular legitimacy of welfare, focusing particularly on the underlying values, beliefs and attitudes of people in European countries. This book will be of great interest to sociologists and political scientists, as well as social policy experts interested in a cultural perspective on the welfare state.

#### Culture and Welfare State

The contributors examine the voluntary & non-profit sectors in Europe. They discuss a number of issues regarding this 'third' sector.

#### The Third Sector in Europe

The tenth volume in the Research on Management Consulting series—Client–Consultant Collaboration: Coping with Complexity and Change—draws on papers presented at the Academy of Management's Management Consulting Division International Conference on this theme in Copenhagen, Denmark in June 2007. The volume presents twelve chapters that explore a broad range of questions and concerns that illustrate the scope and complexity of the consultant–client relationship. The chapters illustrate the richness and excitement that takes place not only in research on consulting but also in its application as the various empirical analyses of consulting in practice portray.

#### Client-Consultant Collaboration

This special issue of the European Journal of Work and Organizational Psychology is about power dynamics and organizational change. In this issue theoretical models, research findings and practical experiences are presented to examine power processes, decision making, influence tactics, resistance to change, management of change, and effects of change processes in organizations. The issue starts by discussing different perspectives on power and organizational change. Eight contributions from six countries address a variety of issues.

#### Power Dynamics and Organizational Change

Evaluates the impact of European integration on social policy development since the launch and relaunch of the Lisbon strategy discussing the challenges posed by the still unfolding global economic crisis of 2007-2009.

#### Converging Europe

The case studies focus on the factors that motivated welfare reform, the political process that led to the adoption of the reforms, the objectives sought by the reforms, and an assessment of the likelihood that the reforms would achieve their objectives. Introductory and concluding essays knit together national trends in welfare reform and summarize results of recent evaluations of various reform proposals.

#### The Politics of Welfare Reform

David Weinberg's multi-national study, focusing on France, Belgium, and the Netherlands, offers a wide lens through which to view post-war efforts to help Jewish communal life recover its voice and its raison d'être. By underscoring the similarities in the situation facing Jews across borders, he demonstrates how the three communities with the aid of international Jewish organizations utilized unprecedented means to meet unprecedented challenges. His thematic approach adds much to our understanding of post-war European Jewish life.

# Recovering a Voice

A central goal of European activation policies is to provide coherent and actively inclusive employment and social services. This book offers new insights on the effective governance and implementation of such policies. Utilizing empirical studies from six European welfare states, expert contributors explore how different institutional contexts influence localized service delivery and how local authorities deal with the associated coordination challenges. Acknowledging that neither decentralization nor provider networks necessarily prevent fragmented service provision, Martin Heidenreich and Deborah Rice illustrate that an understanding of the European budgetary context, as well as individual network brokerage, is vital for a successful integration of employment and social policies at the local level. Timely and engaging, this innovative book will provide new theoretical perspectives and invaluable empirical materials for academics and students in the field of comparative social policy. Policy makers and officials will also appreciate the editors' practical approach.

## Integrating Social and Employment Policies in Europe

The Oxford Handbook of the Welfare State is the authoritative and definitive guide to the contemporary welfare state. In a volume consisting of nearly fifty newly-written chapters, a broad range of the world's leading scholars offer a comprehensive account of everything one needs to know about the modern welfare state. The book is divided into eight sections. It opens with three chapters that evaluate the philosophical case for (and against) the welfare state. Surveys of the welfare state 's history and of the approaches taken to its study are followed by four extended sections, running to some thirty-five chapters in all, which offer a comprehensive and in-depth survey of our current state of knowledge across the whole range of issues that the welfare state embraces. The first of these sections looks at inputs and actors (including the roles of parties, unions, and employers), the impact of gender and religion, patterns of migration and a changing public opinion, the role of international organisations and the impact of globalisation. The next two sections cover policy inputs (in areas such as pensions, health care, disability, care of the elderly, unemployment, and labour market activation) and their outcomes (in terms of inequality and poverty, macroeconomic performance, and retrenchment). The seventh section consists of seven chapters which survey welfare state experience around the globe (and not just within the OECD). Two final chapters consider questions about the global future of the welfare state. The individual chapters of the Handbook are written in an informed but accessible way by leading researchers in their respective fields giving the reader an excellent and truly up-to-date knowledge of the area under discussion. Taken together, they constitute a comprehensive compendium of all that is best in contemporary welfare state research and a unique guide to what is happening now in this most crucial and contested area of social and political development.

## The Oxford Handbook of the Welfare State

Since the 1990ies, organizations from different sectors have been operating in increasingly dynamic socio-economic environments characterized by unexpected events and instability. Organizations tend to adjust to dynamic environments by change initiatives promoting permanent reorganization. Such change initiatives often induce unintended effects, e.g. an erosion of trust, the violation of 'psychological contracts' in employees' eyes or a decrease in organizational effectiveness. This book explores and analyzes whether such unintended effects can be anticipated or constructively dealt with by mindful change. The latter refers to the concept of organizational mindfulness that originally is linked to risk and safety research, e.g. in respect to 'High Reliability Organizations'. In this book, organizational

mindfulness is re-conceptualized addressing organizational change in the perspective of organizational sustainability. Moreover, it is explored how institutions foster or restrict organizations' capability of organizational mindfulness in change processes.

#### Mindful Change in Times of Permanent Reorganization

This book analyses recent reform trends of European health care systems. Using eight European countries case studies it connects policy reforms with a healthcare quadrilemma, and compares how well these systems perform in terms of economic efficiency, medical achievements, social inequalities, and responsiveness to patients and workers.

# Health Care Systems in Europe under Austerity

Challenging conventional wisdom about German dominance in the new Europe, this study presents a new approach to the question of power and influence after the Cold War. Ann L. Phillips's analysis of German relations with East-Central Europe convincingly demonstrates how the interplay of domestic and international politics has rewritten the terms of power and influence in the region. The author develops two new cases—the politics of reconciliation and the activities of German party-affiliated foundations—to explore the international-domestic connection and contribute new empirical evidence to the debate over German hegemony.

Power and Influence after the Cold War

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